

Gloucestershire Community Hospitals. Aspiration & Ambition

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Community Hospitals - Monuments to the past or beacons for the future?









Gloucestershire Health and Care

NHS Foundation Trust

A little bit about us













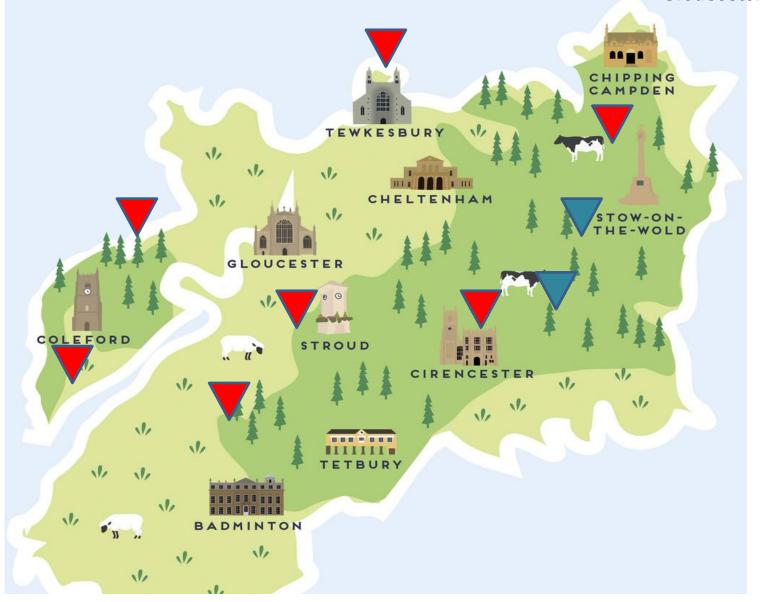






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Our Hospitals: Hives of activity



- Urgent care
- Recovery & rehabilitation beds (P2)
- Admission avoidance (step-up) beds (CATU)
- Specialist stroke recovery beds
- Out-patient delivery inc. children's clinics
- Diagnostics:
 - X-ray
 - Endoscopy inc BCS
 - Surgery 2 theatres inc. SToP
 - Specialist Dental services
- Community asset support Age UK, Carers Gloucestershire,
 Citizens Advice, Art Lift, local District Councils and charities





Our Hospitals: System assets



- Located in localities with strong PCN alliances
- Delivering care closer to home
- Local GP SLAs in place for medical cover and trainee GPs with us
- Regular Frailty consultant ward attendance
- Utilising APs and providing training capacity
- Consistent demand for beds and OPD capacity
- Step up facility for acute assessment & stabilisation from Ambulance & community urgent care sources
- End of life care offer direct admissions
- Embedded social care colleagues
- Embedded Mental Health Nurses





Our Hospitals: A Great Place to work

- Strengthening therapy leadership & career options
- Supporting student learners
- Nurturing Internationally Educated Nurses
- Student placements inc. T-Level
- Ambitious apprenticeship approach
- Professional development escalator inc. AP pathway
- Matron's development programme
- Developed new inclusive roles on the wards Ward Assistant role
- New Health & Reablement roles bridging tradition with ambition







Our Hospitals: Moving Forward Gloucestershire Health and Care NHS Foundation Trust



Improved **collaboration** within & across hospitals, enabling **creativity** and **improvement** (at pace). Working for the best **system solutions**



Permission to try new ideas, service-up developments, efficiencies and permission to act, extensive QI programme, ambition for R&D



Culture shift to support pacey admission and discharge, revised assessment and positive-risk based practice, understanding **delay related harm** across the system. Health coaching and MECC



Revised approach to learning; rapid incident appraisal, efficient surfacing of learning, cross-pollination of ideas that work



Breaking down boundaries – Co-created patient improvement goals transferable to home, outreach & follow-up, positive risk and risk share approach



Strengthening learning and improvement events to capture QI progress, SI learning improvements, audit outcomes and actions





Our (bright) future











